

BRINKER INTERNATIONAL, INC.
Final Statement of Income
Fiscal 2009
(In thousands)

	Q1 F2009 REPORTED		Special Items (a)(b)	Macaroni Grill (a)	On The Border (a)	Q1 F2009 ADJUSTED		Q2 F2009 REPORTED		Special Items (a)(b)	Macaroni Grill (a)	On The Border (a)	Q2 F2009 ADJUSTED	
	\$	%				\$	%	\$	%				\$	%
Revenues	\$ 984,407	100%		\$ (133,616)	\$ (91,223)	\$ 759,568	100.0%	\$ 949,425	100.0%		\$ (120,381)	\$ (82,422)	\$ 746,622	100.0%
Operating Costs & Expenses														
Cost of Sales	278,967	28.4%		(38,094)	(23,767)	217,106	28.6%	268,001	28.2%		(34,816)	(21,488)	211,697	28.4%
Restaurant Expenses	579,127	58.8%		(85,372)	(57,010)	436,745	57.5%	550,696	58.0%		(79,408)	(53,849)	417,439	55.9%
Depreciation and Amortization	41,156	4.2%		-	(4,438)	36,718	4.8%	40,647	4.3%		-	(4,275)	36,372	4.9%
General and Administrative	39,764	4.0%		(1,461)	(1,520)	36,783	4.9%	39,088	4.1%		(1,430)	(1,512)	36,146	4.8%
Other Gains and Charges	4,953	0.5%	(4,953)	-	-	-	0.0%	85,149	9.0%	(85,149)	-	-	-	0.0%
Total Operating Costs and Expenses	943,967	95.9%	(4,953)	(124,927)	(86,735)	727,352	95.8%	983,581	103.6%	(85,149)	(115,654)	(81,124)	701,654	94.0%
Operating Income	40,440	4.1%	4,953	(8,689)	(4,488)	32,216	4.2%	(34,156)	-3.6%	85,149	(4,727)	(1,298)	44,968	6.0%
Interest Expense	9,457	0.9%		-	-	9,457	1.2%	10,535	1.1%		-	-	10,535	1.4%
Other, Net	(1,372)	-0.1%		-	-	(1,372)	-0.2%	(193)	0.0%		-	28	(165)	0.0%
Income Before Provision for Income Taxes	32,355	3.3%	4,953	(8,689)	(4,488)	24,131	3.2%	(44,498)	-4.7%	85,149	(4,727)	(1,326)	34,598	4.6%
Provision for Income Taxes	8,574	26.5%	1,843	(2,427)	(1,278)	6,712	27.8%	(22,734)	51.1%	31,684	(906)	(378)	7,666	22.2%
Net Income	\$ 23,781	2.4%	\$ 3,110	\$ (6,262)	\$ (3,210)	\$ 17,419	2.3%	\$ (21,764)	-2.3%	\$ 53,465	\$ (3,821)	\$ (948)	\$ 26,932	3.6%
Basic Earnings (Loss) per Share	\$ 0.23		\$ 0.03	\$ (0.06)	\$ (0.03)	\$ 0.17		\$ (0.21)		\$ 0.52	\$ (0.04)	\$ (0.01)	\$ 0.26	
Diluted Earnings (Loss) per Share ©	\$ 0.23		\$ 0.03	\$ (0.06)	\$ (0.03)	\$ 0.17		\$ (0.21)		\$ 0.52	\$ (0.04)	\$ (0.01)	\$ 0.26	
Basic Weighted Average Shares	101,630		101,630	101,630	101,630	101,630		101,841		101,841	101,841	101,841	101,841	
Diluted Weighted Average Shares	102,762		102,762	102,762	102,762	102,762		102,278		102,278	102,278	102,278	102,278	

(a) Non - GAAP information excluding the impact of special items, Macaroni Grill and On The Border is provided to allow the reader to gain insight into the company's ongoing operations. The company completed the sale of Macaroni Grill in the second quarter of fiscal 2009.

(b) Special Items include Other Gains & Charges related to continued and discontinued operations of the company.

(c) Due to the net loss in second quarter of fiscal 2009, basic weighted average shares outstanding were used in the diluted earnings per share calculation. Using actual diluted shares would result in anti-dilution of earnings per share.

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	Q3 F2009 REPORTED		Special Items (a)(b)	On The Border (a)	Q3 F2009 ADJUSTED		Q4 F2009 REPORTED		Special Items (a)(b)	On The Border (a)	Q4 F2009 ADJUSTED	
	\$	%			\$	%	\$	%			\$	%
Revenues	\$ 857,378	100.0%		\$ (83,311)	\$ 774,067	100.0%	\$ 829,370	100.0%		\$ (87,262)	\$ 742,108	100.0%
Operating Costs and Expenses												
Cost of Sales	238,946	27.9%		(20,540)	218,406	28.2%	224,601	27.1%		(21,052)	203,549	27.4%
Restaurant Expenses	468,238	54.6%		(49,761)	418,477	54.1%	452,592	54.6%		(51,298)	401,294	54.1%
Depreciation and Amortization	39,858	4.6%		(3,971)	35,887	4.6%	40,139	4.8%		(3,896)	36,243	4.9%
General and Administrative	36,664	4.3%		(1,418)	35,246	4.6%	37,075	4.5%		(769)	36,306	4.9%
Other Gains and Charges	17,862	2.1%	(17,862)	-	-	0.0%	26,823	3.2%	(26,823)	-	-	0.0%
Total Operating Costs and Expenses	801,568	93.5%	(17,862)	(75,690)	708,016	91.5%	781,230	94.2%	(26,823)	(77,015)	677,392	91.3%
Operating Income	55,810	6.5%	17,862	(7,621)	66,051	8.5%	48,140	5.8%	26,823	(10,247)	64,716	8.7%
Interest Expense	7,452	0.9%		-	7,452	0.9%	5,886	0.7%		-	5,886	0.8%
Other, Net	(852)	-0.1%		188	(664)	-0.1%	(7,417)	-0.9%	5,500 (d)	188	(1,729)	-0.2%
Income Before Provision for Income Taxes	49,210	5.7%	17,862	(7,809)	59,263	7.7%	49,671	6.0%	21,323	(10,435)	60,559	8.1%
Provision for Income Taxes	14,207	28.9%	6,647	(2,226)	18,628	31.4%	7,525	15.1%	9,981	(2,975)	14,531	24.0%
Net Income	\$ 35,003	4.1%	\$ 11,215	\$ (5,583)	\$ 40,635	5.2%	\$ 42,146	5.1%	\$ 11,342	\$ (7,460)	\$ 46,028	6.2%
Basic Earnings per Share	\$ 0.34		\$ 0.11	\$ (0.05)	\$ 0.40		\$ 0.41		\$ 0.11	\$ (0.07)	\$ 0.45	
Diluted Earnings per Share	\$ 0.34		\$ 0.11	\$ (0.05)	\$ 0.40		\$ 0.41		\$ 0.11	\$ (0.07)	\$ 0.45	
Basic Weighted Average Shares	101,882		101,882	101,882	101,882		102,051		102,051	102,051	102,051	
Diluted Weighted Average Shares	102,752		102,752	102,752	102,752		103,054		103,054	103,054	103,054	

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(b) Special Items include Other Gains & Charges related to continued and discontinued operations of the company.

(d) This special item represents insurance gains recorded in Q4 F2009.

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	YTD Q4 F2009		Special Items	Macaroni Grill	On The Border	YTD Q4 F2009 ADJUSTED	
	\$	%	(a)(b)	(a)	(a)	(a)	%
Revenues	\$ 3,620,580	100.0%		\$ (253,997)	\$ (344,218)	\$ 3,022,365	100.0%
Operating Costs and Expenses							
Cost of Sales	1,010,515	28.0%		(72,910)	(86,847)	850,758	28.1%
Restaurant Expenses	2,050,653	56.6%		(164,780)	(211,918)	1,673,955	55.4%
Depreciation and Amortization	161,800	4.5%		-	(16,580)	145,220	4.8%
General and Administrative	152,591	4.2%		(2,891)	(5,219)	144,481	4.8%
Other Gains and Charges	134,787	3.7%	(134,787)	-	-	-	0.0%
Total Operating Costs and Expenses	3,510,346	97.0%	(134,787)	(240,581)	(320,564)	2,814,414	93.1%
Operating Income	110,234	3.0%	134,787	(13,416)	(23,654)	207,951	6.9%
Interest Expense	33,330	0.9%		-	-	33,330	1.1%
Other, Net	(9,834)	-0.3%	5,500 (d)	-	404	(3,930)	-0.1%
Income Before Provision for Income Taxes	86,738	2.4%	129,287	(13,416)	(24,058)	178,551	5.9%
Provision for Income Taxes	7,572	8.7%	50,155	(3,333)	(6,857)	47,537	26.6%
Net Income	\$ 79,166	2.2%	\$ 79,132	\$ (10,083)	\$ (17,201)	\$ 131,014	4.3%
Basic Earnings per Share	\$ 0.78		\$ 0.78	\$ (0.10)	\$ (0.17)	\$ 1.29	
Diluted Earnings per Share	\$ 0.77		\$ 0.77	\$ (0.10)	\$ (0.16)	\$ 1.28	
Basic Weighted Average Shares	101,852		101,852	101,852	101,852	101,852	
Diluted Weighted Average Shares	102,713		102,713	102,713	102,713	102,713	

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