

## BRINKER INTERNATIONAL, INC.

## Company-Owned Comparable Restaurant Sales<sup>(1)</sup> (percentages)

	2018					2019				
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY
Brinker International	(3.3)	(1.0)	(0.3)	0.6	(1.0)	1.8	2.7	2.6	1.2	2.1
Chili's Company-Owned										
Comparable Restaurant Sales	(3.4)	(1.5)	(0.4)	0.6	(1.1)	2.0	2.9	2.9	1.5	2.3
Price Impact	2.8	2.3	1.1	(1.0)	1.3	0.0	0.9	1.6	3.9	1.7
Mix-Shift	2.5	0.6	0.6	0.8	1.2	(2.0)	(0.9)	(1.7)	(1.9)	(1.7)
Traffic	(8.7)	(4.4)	(2.1)	0.8	(3.6)	4.0	2.9	3.0	(0.5)	2.3
Maggiano's Company-Owned										
Comparable Restaurant Sales	(2.6)	1.8	0.5	0.3	0.1	0.0	1.8	0.4	(0.2)	0.6
Price Impact	0.1	1.1	1.3	1.7	1.1	2.3	1.2	0.8	1.6	1.5
Mix-Shift	0.5	1.1	0.6	0.2	0.6	(0.2)	(0.7)	(0.4)	(0.5)	(0.5)
Traffic	(3.2)	(0.4)	(1.4)	(1.6)	(1.6)	(2.1)	1.3	0.0	(1.3)	(0.4)
	2020					2021				
			2020					2021		
	Q1	Q2	2020 Q3 <sup>(2)</sup>	Q4 <sup>(2)</sup>	FY <sup>(2)</sup>	Q1 <sup>(2)</sup>	Q2	2021 Q3	Q4	FY (2)
Brinker International	Q1 2.3	Q2 1.5		Q4 <sup>(2)</sup> (36.7)	FY <sup>(2)</sup> (10.1)	Q1 <sup>(2)</sup> (10.9)	Q2		Q4	FY <sup>(2)</sup> (10.9)
Brinker International Chili's Company-Owned			Q3 <sup>(2)</sup>				Q2		Q4	
			Q3 <sup>(2)</sup>				Q2		Q4	
Chili's Company-Owned	2.3	1.5	Q3 <sup>(2)</sup> (5.9)	(36.7)	(10.1)	(10.9)	Q2		Q4	(10.9)
Chili's Company-Owned Comparable Restaurant Sales	2.3	1.5 2.0	(5.9) (5.3)	(36.7)	(10.1)	(10.9)	Q2		Q4	(10.9)
Chili's Company-Owned  Comparable Restaurant Sales  Price Impact	2.3 2.9 2.3	1.5 2.0 1.4	(5.9) (5.3) 0.9	(36.7) (32.2) 0.8	(8.6) 1.3	(10.9) (7.2) 0.2	Q2		Q4	(10.9) (7.2) 0.2
Chili's Company-Owned  Comparable Restaurant Sales  Price Impact  Mix-Shift	2.3 2.9 2.3 0.6	1.5 2.0 1.4 0.5	(5.9) (5.3) (5.3) 0.9 0.3	(36.7) (32.2) 0.8 (5.4)	(8.6) 1.3 (1.1)	(10.9) (7.2) 0.2 (4.2)	Q2		Q4	(7.2) 0.2 (4.2)
Chili's Company-Owned  Comparable Restaurant Sales  Price Impact  Mix-Shift  Traffic	2.3 2.9 2.3 0.6	1.5 2.0 1.4 0.5	(5.9) (5.3) (5.3) 0.9 0.3	(36.7) (32.2) 0.8 (5.4)	(8.6) 1.3 (1.1)	(10.9) (7.2) 0.2 (4.2)	Q2		Q4	(7.2) 0.2 (4.2)
Chili's Company-Owned  Comparable Restaurant Sales Price Impact Mix-Shift Traffic Maggiano's Company-Owned	2.3 2.9 2.3 0.6 0.0	1.5 2.0 1.4 0.5 0.1	(5.9) (5.9) (5.3) 0.9 0.3 (6.5)	(36.7) (32.2) 0.8 (5.4) (27.6)	(10.1) (8.6) 1.3 (1.1) (8.8)	(10.9) (7.2) 0.2 (4.2) (3.2)	Q2		Q4	(10.9) (7.2) 0.2 (4.2) (3.2)
Chili's Company-Owned  Comparable Restaurant Sales  Price Impact  Mix-Shift  Traffic  Maggiano's Company-Owned  Comparable Restaurant Sales	2.3 2.9 2.3 0.6 0.0	1.5 2.0 1.4 0.5 0.1	(5.9) (5.3) (5.3) (0.9) (6.5)	(36.7) (32.2) 0.8 (5.4) (27.6) (66.7)	(10.1) (8.6) 1.3 (1.1) (8.8) (19.9)	(10.9) (7.2) 0.2 (4.2) (3.2) (38.6)	Q2		Q4	(10.9) (7.2) 0.2 (4.2) (3.2)

Comparable Restaurant Sales include all restaurants that have been in operation for more than 18 months except acquired restaurants which are included after more than 12 months ownership. Restaurants temporarily closed 14 days or more are excluded from comparable restaurant sales. Percentage amounts are calculated based on the comparable periods year-over-year.

Q3, Q4, and FY of 2020 and Q1 and FY of 2021 include the impact from COVID-19 related traffic declines and temporary closures. Please refer to our F'20 Form 10-K and Q1 2021 Form 10-Q for further details.