



BRINKER INTERNATIONAL, INC.
Company-Owned Comparable Restaurant Sales ⁽¹⁾
(percentages)

	2020					2021				
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3 ⁽²⁾	Q4 ⁽²⁾	FY ⁽²⁾
Brinker International	2.3	1.5	(5.9)	(36.7)	(10.1)	(10.9)	(12.1)	(3.3)	65.4	5.1
Chili's Company-Owned										
Comparable Restaurant Sales	2.9	2.0	(5.3)	(32.2)	(8.6)	(7.2)	(6.3)	0.0	59.8	8.3
Price Impact	2.3	1.4	0.9	0.8	1.3	0.2	0.5	0.5	0.2	0.4
Mix-Shift Impact	0.6	0.5	0.3	(5.4)	(1.1)	(4.2)	(5.0)	(4.5)	8.4	(2.6)
Traffic Impact	0.0	0.1	(6.5)	(27.6)	(8.8)	(3.2)	(1.8)	4.0	51.2	10.5
Maggiano's Company-Owned										
Comparable Restaurant Sales	(1.8)	(1.4)	(9.9)	(66.7)	(19.9)	(38.6)	(47.0)	(29.6)	147.9	(19.8)
Price Impact	1.2	1.4	1.8	2.1	1.5	3.0	0.7	1.2	1.5	2.3
Mix-Shift Impact	0.0	0.0	(1.5)	(15.1)	(4.0)	(12.7)	(9.9)	(9.2)	64.7	(7.7)
Traffic Impact	(3.0)	(2.8)	(10.2)	(53.7)	(17.4)	(28.9)	(37.8)	(21.6)	81.7	(14.4)
	2022 ⁽²⁾					2023 ⁽²⁾				
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY
Brinker International	17.0	17.7	13.5	3.1	12.3	5.3	9.7	10.8	6.6	8.1
Chili's Company-Owned										
Comparable Restaurant Sales	13.4	12.1	10.3	0.3	8.6	3.8	8.0	9.6	6.3	7.0
Price Impact	0.6	2.4	4.3	5.2	3.3	7.4	10.0	9.8	9.4	9.2
Mix-Shift Impact	3.4	3.4	3.9	0.8	2.6	3.0	5.6	5.6	4.6	4.7
Traffic Impact	9.4	6.3	2.1	(5.7)	2.7	(6.6)	(7.6)	(5.8)	(7.7)	(6.9)
Maggiano's Company-Owned										
Comparable Restaurant Sales	62.6	78.1	50.5	30.1	53.0	18.2	21.2	21.6	9.1	17.3
Price Impact	0.2	(0.1)	4.8	5.1	2.9	5.8	7.7	8.3	9.5	7.9
Mix-Shift Impact	23.3	24.9	16.8	7.1	16.4	3.1	5.1	3.8	(0.2)	2.8
Traffic Impact	39.1	53.3	28.9	17.9	33.7	9.3	8.4	9.5	(0.2)	6.6

⁽¹⁾ Comparable Restaurant Sales include all restaurants that have been in operation for more than 18 full months. Restaurants temporarily closed 14 days or more are excluded from Comparable Restaurant Sales. Percentage amounts are calculated based on the comparable periods year-over-year.

⁽²⁾ Beginning in Q3 F'20 results include the ongoing impacts of the COVID-19 pandemic. Please refer to our F'20, F'21, F'22 and F'23 Form 10-K for further details.