



**BRINKER INTERNATIONAL, INC.**  
**Company-Owned & Franchise Comparable Restaurant Sales**  
**FY 2021 vs FY 2020**

	<b>Franchise</b>				
	<b>Brinker</b>	<b>Chili's</b>	<b>Maggiano's</b>	<b>Domestic</b>	<b>International</b>
<b>Q1 <sup>(1)</sup></b>	(10.9)%	(7.2)%	(38.6)%	(5.6)%	(21.9)%
<b>Q2 <sup>(1)</sup></b>	(12.1)%	(6.3)%	(47.0)%	(4.8)%	(16.2)%
<b>Q3</b>					
<b>Q4</b>					
<b>YTD <sup>(1)</sup></b>	<b>(11.6)%</b>	<b>(6.7)%</b>	<b>(43.5)%</b>	<b>(5.2)%</b>	<b>(19.3)%</b>

<sup>(1)</sup> Q1, Q2 and YTD include the ongoing impact of the COVID-19 pandemic. Please refer to our Q2 FY 2021 Form 10-Q for further details.